## 2024-25 Program Review Themes

Laney College DREAM. FLOURISH. SUCCEED.	CHALLENGES	SUCCESSES / POSSIBLE SOLUTIONS
ENROLLMENT & SCHEDULING	<ul> <li>Difficulty finding balance of modalities with shifting preferences</li> <li>Difficulty offering course sequences (reduced FTEF) and scheduling conflicts of required courses</li> <li>Decline in some populations due to demographic shifts and lingering pandemic effects</li> <li>Increased competition from online institutions</li> <li>Insufficient evening/weekend classes and schedules for working students</li> <li>Complex onboarding process challenging (information overload)</li> </ul>	<ul> <li>Block scheduling and strategic course rotations</li> <li>Clear, structured academic paths (Guided Pathways approach)</li> <li>Additional weekend and evening class options with lab and student support</li> <li>Streamline onboarding process including digital guides/orientations, accompanied by direct assistance options</li> </ul>
EQUITY	<ul> <li>Persistent achievement gaps among disproportionately impacted groups</li> <li>Insufficient funding for targeted support programs and culturally responsive services</li> <li>Limited bilingual counselors and staff</li> <li>Online learning has widened equity gaps for some students/programs</li> <li>External factors, such as unmet basic needs, hinder the success of low-income students</li> </ul>	<ul> <li>Culturally responsive teaching practices and holistic models, including basic needs services, report improved outcomes</li> <li>Expand bilingual services and multicultural programming for increased engagement</li> <li>Zero and low-cost class resources decrease financial burdens</li> </ul>

	CHALLENGES	SUCCESSES / POSSIBLE SOLUTIONS
STUDENT SUPPORT	<ul> <li>Limited case management for students with multiple needs</li> <li>Disconnected service areas create navigation/service barriers</li> <li>Increasing mental health concerns beyond traditional counseling</li> <li>Digital literacy gaps prevent full utilization of services, particularly those online</li> <li>Service availability misaligned with student working schedules</li> </ul>	<ul> <li>Integration of support services for seamless handoff</li> <li>Case management approach with success coaches</li> <li>Service hours aligned with working student schedules and additional virtual options</li> <li>Expanded mental health resources</li> </ul>
FACILITIES & TECHNOLOGY	' '	<ul> <li>Strategic equipment purchases prioritized by learning impact</li> <li>Grant-funded renovations targeting high-priority areas</li> <li>Immediate upgrades to address safety and accessibility</li> <li>Shared equipment access with industry partners</li> </ul>

	CHALLENGES	SUCCESSES / POSSIBLE SOLUTIONS
CURRICULUM	<ul> <li>Rapidly evolving industry standards outpacing curriculum updates</li> <li>Lengthy approval processes delay implementation of cutting-edge curriculum</li> <li>Faculty expertise gaps in emerging technologies</li> </ul>	<ul> <li>Active involvement of advisory committees in curricular changes</li> <li>Cross-departmental collaborations to create innovative offerings</li> </ul>
STAFFING & DEVELOPMENT	<ul> <li>Overreliance on part-time faculty creates program development and coordination challenges</li> <li>Difficulty attracting qualified instructors in technical areas</li> <li>Limited professional development resources for emerging practices</li> <li>Staff reductions amid increasing service demands</li> <li>Insufficient data and data literacy in some areas</li> </ul>	<ul> <li>Faculty mentorship structures supporting part-time faculty</li> <li>Communities of practice to support professional learning</li> <li>Cross-training staff for operational resilience</li> <li>Data tools with additional disaggregation and expanded features</li> <li>Data training/coaching</li> </ul>